

LISTUGUJ MI'GMAQ GOVERNMENT
Statement of Revenue and Expenditures
For The Year Ended March 31, 2011

	<u>2011</u> <u>Budget</u>	<u>2011</u>	<u>2010</u>
Program:			
Other Programs -			
<u>McGill University - Subaward Agreement</u>			
<u>Revenue</u>			
McGill University	\$ 40,000	\$ 25,000	\$,61,279
Deferred Revenue Previous Year	<u>-</u>	<u>-</u>	<u>501</u>
	40,000	25,000	61,780
<u>Expenditures</u>			
Salaries and Benefits	<u>155,100</u>	<u>118,938</u>	<u>66,486</u>
<u>Surplus (Deficit) for the Year</u>	<u>\$(115,100)</u>	(93,938)	(4,706)
<u>Surplus (Deficit), Beginning of Year</u>		(1,627)	<u>3,079</u>
<u>Surplus (Deficit), End of Year</u>		<u>\$(95,565)</u>	<u>\$(1,627)</u>
Program:			
Other Programs -			
<u>Right Choice Home Builders</u>			
<u>Revenue</u>			
Other Income	\$ -	\$ 36,141	\$ 30,174
<u>Expenditures</u>			
Salaries and Benefits	<u>-</u>	<u>37,260</u>	<u>27,062</u>
<u>Surplus (Deficit) for the Year</u>	<u>\$ -</u>	(1,119)	3,112
<u>Surplus (Deficit), Beginning of Year</u>		<u>3,112</u>	<u>-</u>
<u>Surplus (Deficit), End of Year</u>		<u>\$ 1,993</u>	<u>\$ 3,112</u>



LJSTUGUJ MI'GMAQ GOVERNMENT
Statement of Revenue and Expenditures
For The Year Ended March 31, 2011

	<u>2011</u> <u>Budget</u>	<u>2011</u>	<u>2010</u>
Program:			
Other Programs -			
<u>Contracting Labour</u>			
<u>Revenue</u>			
Other Income	\$ -	\$ 5,049	\$ -
<u>Expenditures</u>			
Salaries and Benefits	<u>-</u>	<u>8,630</u>	<u>-</u>
<u>Surplus (Deficit) for the Year</u>	<u>\$ -</u>	(3,581)	-
<u>Surplus (Deficit), Beginning of Year</u>		<u>-</u>	<u>-</u>
<u>Surplus (Deficit), End of Year</u>		<u>\$(3,581)</u>	<u>\$ -</u>
Program:			
Other Programs -			
<u>Diversification of Secondary School Learning Paths</u>			
<u>Revenue</u>			
First Nation Education Council	\$ <u>7,000</u>	\$ <u>7,000</u>	\$ <u>7,000</u>
<u>Expenditures</u>			
Administration	-	350	350
Materials and Supplies	-	2,952	-
Travel	<u>-</u>	<u>3,774</u>	<u>6,785</u>
	<u>-</u>	<u>7,076</u>	<u>7,135</u>
<u>Surplus (Deficit) for the Year</u>	<u>\$ 7,000</u>	(76)	(135)
<u>Surplus (Deficit), Beginning of Year</u>		<u>(135)</u>	<u>-</u>
<u>Surplus (Deficit), End of Year</u>		<u>\$(211)</u>	<u>\$(135)</u>



LISTUGUJ MI'GMAQ GOVERNMENT
Statement of Revenue and Expenditures
For The Year Ended March 31, 2011

	<u>2011</u> <u>Budget</u>	<u>2011</u>	<u>2010</u>
Program:			
Other Programs -			
<u>Rivac Construction</u>			
<u>Revenue</u>			
Other Income	\$ -	\$ 5,019	\$ -
<u>Expenditures</u>			
Salaries and Benefits	<u>-</u>	<u>5,019</u>	<u>-</u>
<u>Surplus (Deficit) for the Year</u>	<u>\$ -</u>	<u>-</u>	<u>-</u>
<u>Surplus (Deficit), Beginning of Year</u>		<u>-</u>	<u>-</u>
<u>Surplus (Deficit), End of Year</u>		<u>\$ -</u>	<u>\$ -</u>
Program:			
Other Programs -			
<u>Fall Fisheries</u>			
<u>Revenue</u>			
Fisheries and Oceans Canada	\$ <u>50,000</u>	\$ <u>50,000</u>	\$ <u>50,000</u>
<u>Expenditures</u>			
Materials, Supplies and Other	3,962	5,216	6,391
Salaries and Benefits	<u>46,038</u>	<u>45,005</u>	<u>43,674</u>
	<u>50,000</u>	<u>50,221</u>	<u>50,065</u>
<u>Surplus (Deficit) for the Year</u>	<u>\$ -</u>	(221)	(65)
<u>Surplus (Deficit), Beginning of Year</u>		(216)	(151)
<u>Surplus (Deficit), End of Year</u>		<u>\$ (437)</u>	<u>\$ (216)</u>



LISTUGUJ MI'GMAQ GOVERNMENT
Statement of Revenue and Expenditures
For The Year Ended March 31, 2011

	<u>2011</u> <u>Budget</u>	<u>2011</u>	<u>2010</u>
Program:			
Other Programs -			
<u>Conservation Officers</u>			
<u>Revenue</u>			
Province of Quebec	\$ 430,000	\$ 430,000	\$ 430,000
Fisheries and Oceans Canada	175,000	175,000	175,000
Other Income	<u>16,000</u>	<u>16,000</u>	<u>27,500</u>
	<u>621,000</u>	<u>621,000</u>	<u>632,500</u>
<u>Expenditures</u>			
Capital Expenditures Out of Operations	-	44,596	29,603
Loan Payments	35,000	26,372	-
Materials, Supplies and Other	129,297	66,578	106,596
Rent and Services	42,500	30,250	57,720
Salaries and Benefits	<u>414,203</u>	<u>480,813</u>	<u>437,109</u>
	<u>621,000</u>	<u>648,609</u>	<u>631,028</u>
<u>Surplus (Deficit) for the Year</u>	<u>\$ -</u>	(27,609)	1,472
<u>Surplus (Deficit), Beginning of Year</u>		(107,315)	(108,787)
<u>Surplus (Deficit), End of Year</u>		<u>\$(134,924)</u>	<u>\$(107,315)</u>
Program:			
Other Programs -			
<u>Anglia Steel Industries</u>			
<u>Revenue</u>	\$ -	\$ -	\$ 81,573
<u>Expenditures</u>			
Salaries and Benefits	<u>-</u>	<u>-</u>	<u>96,214</u>
<u>Surplus (Deficit) for the Year</u>	<u>\$ -</u>	-	(14,641)
<u>Surplus (Deficit), Beginning of Year</u>		<u>108,635</u>	<u>123,276</u>
<u>Surplus (Deficit), End of Year</u>		<u>\$ 108,635</u>	<u>\$ 108,635</u>



LISTUGUJ MI'GMAO GOVERNMENT
Statement of Revenue and Expenditures
For The Year Ended March 31, 2011

	<u>2011</u> <u>Budget</u>	<u>2011</u>	<u>2010</u>
Program:			
Other Programs -			
<u>Snow Crab Fisheries</u>			
<u>Revenue</u>			
Snow Crab Sales	\$ 1,258,320	\$ 1,470,860	\$ 2,936,135
Other Income	<u>100,000</u>	<u>94,290</u>	<u>111,083</u>
	<u>1,358,320</u>	<u>1,565,150</u>	<u>3,047,218</u>
<u>Expenditures</u>			
Materials, Supplies and Other	16,164	14,354	12,139
Project Expenditures	440,000	530,197	1,273,992
Salaries and Benefits	<u>338,489</u>	<u>345,378</u>	<u>467,183</u>
	<u>794,653</u>	<u>889,929</u>	<u>1,753,314</u>
<u>Surplus (Deficit) for the Year</u>	<u>\$ 563,667</u>	675,221	1,293,904
<u>Surplus (Deficit), Beginning of Year</u>		<u>12,973,018</u>	<u>11,679,114</u>
<u>Surplus (Deficit), End of Year</u>		<u>\$ 13,648,239</u>	<u>\$ 12,973,018</u>

Program:			
Other Programs -			
<u>Foster Family Allowance</u>			
<u>Revenue</u>			
Government of Canada	\$ 85,000	\$ 180,222	\$ -
Other Income	<u>-</u>	<u>28,204</u>	<u>-</u>
	<u>85,000</u>	<u>208,426</u>	<u>-</u>
<u>Expenditures</u>			
Emergency Expense	24,500	75,106	-
Materials, Supplies and Other	36,000	31,986	-
Prevention of Placement	<u>24,500</u>	<u>18,613</u>	<u>-</u>
	<u>85,000</u>	<u>125,705</u>	<u>-</u>
<u>Surplus (Deficit) for the Year</u>	<u>\$ -</u>	82,721	-
<u>Surplus (Deficit), Beginning of Year</u>		<u>-</u>	<u>-</u>
<u>Surplus (Deficit), End of Year</u>		<u>\$ 82,721</u>	<u>\$ -</u>



LISTUGUJ MI'GMAQ GOVERNMENT
Statement of Revenue and Expenditures
For The Year Ended March 31, 2011

	<u>2011</u> <u>Budget</u>	<u>2011</u>	<u>2010</u>
Program:			
Other Programs -			
<u>Shrimp Harvesting</u>			
<u>Revenue</u>			
Shrimp Sales	\$ 1,830,000	\$ 1,850,939	\$ 1,335,996
Other Income	<u> -</u>	<u> 1,008</u>	<u> 39,520</u>
	<u>1,830,000</u>	<u>1,851,947</u>	<u>1,375,516</u>
<u>Expenditures</u>			
Capital Expenditures Out of Operations	-	77,011	295
Materials, Supplies and Other	828,181	694,497	470,804
Salaries and Benefits	<u>401,492</u>	<u>624,957</u>	<u>476,295</u>
	<u>1,229,673</u>	<u>1,396,465</u>	<u>947,394</u>
<u>Surplus (Deficit) for the Year</u>	<u>\$ 600,327</u>	455,482	428,122
<u>Surplus (Deficit), Beginning of Year</u>		<u>2,866,708</u>	<u>2,438,586</u>
<u>Surplus (Deficit), End of Year</u>		<u>\$ 3,322,190</u>	<u>\$ 2,866,708</u>
Program:			
Other Programs -			
<u>Turbot Project</u>			
<u>Revenue</u>			
Turbot Sales	\$ 50,000	\$ 14,023	\$ 44,378
<u>Expenditures</u>			
Materials and Supplies	1,000	1,727	-
Salaries and Benefits	<u>13,919</u>	<u>20,653</u>	<u>4,829</u>
	<u>14,919</u>	<u>22,380</u>	<u>4,829</u>
<u>Surplus (Deficit) for the Year</u>	<u>\$ 35,081</u>	(8,357)	39,549
<u>Surplus (Deficit), Beginning of Year</u>		<u>203,351</u>	<u>163,802</u>
<u>Surplus (Deficit), End of Year</u>		<u>\$ 194,994</u>	<u>\$ 203,351</u>



LISTUGUJ MITGMAQ GOVERNMENT
Statement of Revenue and Expenditures
For The Year Ended March 31, 2011

	<u>2011</u> <u>Budget</u>	<u>2011</u>	<u>2010</u>
Program:			
Other Programs -			
<u>Inter-Community Harmony</u>			
<u>Revenue</u>			
Province of Quebec	\$ 60,000	\$ 60,000	\$ 60,000
Other Income	28,604	27,179	21,624
Deferred Revenue Previous Year	<u>20,000</u>	<u>20,000</u>	<u>28,260</u>
	108,604	107,179	109,884
<u>Less: Deferred Revenue Current Year</u>	<u>-</u>	<u>24,212</u>	<u>20,000</u>
	<u>108,604</u>	<u>82,967</u>	<u>89,884</u>
<u>Expenditures</u>			
Administration	5,430	2,000	3,230
Materials, Supplies and Other	51,060	28,952	30,206
Salaries and Benefits	<u>52,114</u>	<u>52,015</u>	<u>51,893</u>
	<u>108,604</u>	<u>82,967</u>	<u>85,329</u>
<u>Surplus (Deficit) for the Year</u>	\$ <u>-</u>	-	4,555
<u>Surplus (Deficit), Beginning of Year</u>		<u>11,005</u>	<u>6,450</u>
<u>Surplus (Deficit), End of Year</u>		<u>\$ 11,005</u>	<u>\$ 11,005</u>



LISTUGUJ MI'GMAQ GOVERNMENT
Statement of Revenue and Expenditures
For The Year Ended March 31, 2011

	<u>2011</u> <u>Budget</u>	<u>2011</u>	<u>2010</u>
Program:			
Other Programs -			
<u>National Police School</u>			
<u>Revenue</u>			
Other Income	\$ 82,116	\$ 104,525	\$ 95,561
<u>Expenditures</u>			
Salaries and Benefits	<u>82,116</u>	<u>96,463</u>	<u>94,840</u>
<u>Surplus (Deficit) for the Year</u>	<u>\$ -</u>	8,062	721
<u>Surplus (Deficit), Beginning of Year</u>		<u>2,003</u>	<u>1,282</u>
<u>Surplus (Deficit), End of Year</u>		<u>\$ 10,065</u>	<u>\$ 2,003</u>
Program:			
Other Programs -			
<u>DFO AICFI CFDOS GC MacDonald</u>			
<u>Revenue</u>			
Fisheries and Oceans Canada	\$ -	\$ 245,178	\$ -
Province of Quebec	<u>-</u>	<u>46,422</u>	<u>-</u>
	-	291,600	-
<u>Expenditures</u>			
Materials and Supplies	<u>-</u>	<u>291,600</u>	<u>-</u>
<u>Surplus (Deficit) for the Year</u>	<u>\$ -</u>	-	-
<u>Surplus (Deficit), Beginning of Year</u>		<u>-</u>	<u>-</u>
<u>Surplus (Deficit), End of Year</u>		<u>\$ -</u>	<u>\$ -</u>



LISTUGUJ MI'GMAQ GOVERNMENT
Statement of Revenue and Expenditures
For The Year Ended March 31, 2011

	<u>2011</u> <u>Budget</u>	<u>2011</u>	<u>2010</u>
<u>Program:</u>			
Other Programs -			
<u>Forestry Operations</u>			
<u>Revenue</u>			
Province of Quebec	\$ 75,000	\$ 75,000	\$ 75,000
Government of Canada	-	28,901	-
Other Income	-	109,948	177
Wood Sold and Contracts	1,445,000	1,738,935	1,782,360
Listuguj Mi'gmaq Development Centre	-	-	3,640
	<u>1,520,000</u>	<u>1,952,784</u>	<u>1,861,177</u>
<u>Expenditures</u>			
Capital Expenditures Out of Operations	-	14,225	20,830
Loan Payments	-	-	108,000
Materials, Supplies and Services	234,348	194,400	181,641
Repairs and Maintenance	106,000	45,378	26,293
Salaries and Benefits	673,730	659,766	690,967
Transportation	355,000	826,341	902,301
Travel	99,154	123,445	86,782
	<u>1,468,232</u>	<u>1,863,555</u>	<u>2,016,814</u>
<u>Surplus (Deficit) for the Year</u>	\$ <u>51,768</u>	89,229	(155,637)
<u>Surplus (Deficit), Beginning of Year</u>		(3,286,821)	(3,131,184)
<u>Surplus (Deficit), End of Year</u>		\$(<u>3,197,592</u>)	\$(<u>3,286,821</u>)



LISTUGUJ MI'GMAO GOVERNMENT
Statement of Revenue and Expenditures
For The Year Ended March 31, 2011

Program:	<u>2011</u> <u>Budget</u>	<u>2011</u>	<u>2010</u>
Other Programs - <u>Retail Postal Outlet</u>			
<u>Revenue</u>			
Canada Post Corporation	\$ 62,865	\$ 62,949	\$ 62,865
Sales Revenue	-	196,894	215,531
Other Income	-	-	1,185
	<u>62,865</u>	<u>259,843</u>	<u>279,581</u>
<u>Expenditures</u>			
Capital Expenditures Out of Operations	-	459	-
Heat and Lights	1,026	1,429	1,656
Materials, Supplies and Other	500	4,584	2,875
Postal Purchases	-	192,440	217,910
Salaries and Benefits	52,031	51,954	55,318
Telephone	500	838	685
	<u>54,057</u>	<u>251,704</u>	<u>278,444</u>
<u>Surplus (Deficit) for the Year</u>	<u>\$ 8,808</u>	8,139	1,137
<u>Surplus (Deficit), Beginning of Year</u>		(83,545)	(84,682)
<u>Surplus (Deficit), End of Year</u>		<u>\$(75,406)</u>	<u>\$(83,545)</u>
 Program:			
Other Programs - <u>Summer Students</u>			
<u>Revenue</u>			
First Nation Education Council	\$ 19,196	\$ 27,277	\$ 28,684
Transfer From Other Programs	-	22,409	-
Other Income	6,216	4,182	-
	<u>25,412</u>	<u>53,868</u>	<u>28,684</u>
<u>Expenditures</u>			
Administration	-	1,364	960
Project Expenditures	-	44,047	-
Salaries and Benefits	86,412	44,045	77,624
	<u>86,412</u>	<u>89,456</u>	<u>78,584</u>
<u>Surplus (Deficit) for the Year</u>	<u>\$(61,000)</u>	(35,588)	(49,900)
<u>Surplus (Deficit), Beginning of Year</u>		(178,383)	(128,483)
<u>Surplus (Deficit), End of Year</u>		<u>\$(213,971)</u>	<u>\$(178,383)</u>



LISTUGUJ MI'GMAQ GOVERNMENT
Statement of Revenue and Expenditures
For The Year Ended March 31, 2011

	<u>2011</u> <u>Budget</u>	<u>2011</u>	<u>2010</u>
Program:			
Other Programs -			
<u>Restigouche 1760 Inc.</u>			
<u>Revenue</u>			
Other Income	\$ -	\$ 4,118	\$ 5,724
<u>Expenditures</u>			
Salaries and Benefits	-	4,111	2,570
<u>Surplus (Deficit) for the Year</u>	\$ -	7	3,154
<u>Surplus (Deficit), Beginning of Year</u>		3,154	-
<u>Surplus (Deficit), End of Year</u>		\$ 3,161	\$ 3,154
Program:			
Other Programs -			
<u>Fisheries Coordinator</u>			
<u>Revenue</u>			
Fisheries and Oceans Canada	\$ 180,000	\$ -	\$ -
Other Income	-	2,700	9,650
	<u>180,000</u>	<u>2,700</u>	<u>9,650</u>
<u>Expenditures</u>			
Capital Expenditures Out of Operations	-	9,370	940
Insurance	20,000	50,277	73,082
Materials, Supplies and Other	49,000	28,528	94,801
Salaries and Benefits	182,997	22,040	13,963
Telephone	15,000	5,496	10,989
Travel and Training	16,650	1,715	31,976
	<u>283,647</u>	<u>117,426</u>	<u>225,751</u>
<u>Surplus (Deficit) for the Year</u>	\$(103,647)	(114,726)	(216,101)
<u>Surplus (Deficit), Beginning of Year</u>		(768,289)	(552,188)
<u>Surplus (Deficit), End of Year</u>		\$(883,015)	\$(768,289)



LISTUGUIJ MI'GMAQ GOVERNMENT
Statement of Revenue and Expenditures
For The Year Ended March 31, 2011

	2011 <u>Budget</u>	<u>2011</u>	<u>2010</u>
Program:			
Other Programs -			
<u>Enhanced First Nation Education Program</u>			
<u>Revenue</u>			
Other Income	\$ 690,000	\$ 584,272	\$ 643,288
<u>Expenditures</u>			
Capital Expenditures Out of Operations	-	498	-
Contracts	60,000	30,800	155,806
Materials and Supplies	5,000	19,603	1,379
Salaries and Benefits	612,500	396,099	422,795
Travel and Workshops	<u>12,500</u>	<u>6,271</u>	<u>10,609</u>
	<u>690,000</u>	<u>453,271</u>	<u>590,589</u>
<u>Surplus (Deficit) for the Year</u>	<u>\$ -</u>	131,001	52,699
<u>Surplus (Deficit), Beginning of Year</u>		<u>52,699</u>	<u>-</u>
<u>Surplus (Deficit), End of Year</u>		<u>\$ 183,700</u>	<u>\$ 52,699</u>
Program:			
Other Programs -			
<u>Section 95 Housing Program</u>			
<u>Revenue</u>			
Rental Income	\$ -	\$ 234,360	\$ 206,810
CMHC Subsidy	<u>-</u>	<u>289,797</u>	<u>233,948</u>
	<u>-</u>	<u>524,157</u>	<u>440,758</u>
<u>Expenditures</u>			
Mortgage Payments	-	298,825	245,334
Other	<u>-</u>	<u>268,138</u>	<u>246,379</u>
	<u>-</u>	<u>566,963</u>	<u>491,713</u>
<u>Surplus (Deficit) for the Year</u>	<u>\$ -</u>	(42,806)	(50,955)
<u>Surplus (Deficit), Beginning of Year</u>		<u>(265,777)</u>	<u>(214,822)</u>
<u>Surplus (Deficit), End of Year</u>		<u>\$ (308,583)</u>	<u>\$ (265,777)</u>



LISTUGUJ MI'GMAO GOVERNMENT
Statement of Revenue and Expenditures
For The Year Ended March 31, 2011

	<u>2011</u> <u>Budget</u>	<u>2011</u>	<u>2010</u>
Program:			
Other Programs -			
<u>Day Care Centre</u>			
<u>Revenue</u>			
FNQLHSSC	\$ 107,521	\$ 105,286	\$ 107,521
Deferred Revenue Previous Year	-	-	16,674
	<u>107,521</u>	<u>105,286</u>	<u>124,195</u>
<u>Expenditures</u>			
Capital Expenditures Out of Operations	8,316	5,555	4,924
Materials, Supplies and Other	55,100	86,472	56,473
Salaries and Benefits	44,105	21,379	55,608
	<u>107,521</u>	<u>113,406</u>	<u>117,005</u>
<u>Surplus (Deficit) for the Year</u>	<u>\$ -</u>	(8,120)	7,190
<u>Surplus (Deficit), Beginning of Year</u>		<u>11,861</u>	<u>4,671</u>
<u>Surplus (Deficit), End of Year</u>		<u>\$ 3,741</u>	<u>\$ 11,861</u>
Program:			
Other Programs -			
<u>Mussel Farm</u>			
<u>Revenue</u>			
Fisheries and Oceans Canada	\$ -	\$ 62,500	\$ 83,500
Other Income	65,000	-	43,000
	<u>65,000</u>	<u>62,500</u>	<u>126,500</u>
<u>Expenditures</u>			
Capital Expenditures Out of Operations	-	275	522
Insurance	5,738	8,547	6,235
Materials, Supplies and Other	19,000	26,852	45,570
Salaries and Benefits	38,940	27,153	74,585
	<u>63,678</u>	<u>62,827</u>	<u>126,912</u>
<u>Surplus (Deficit) for the Year</u>	<u>\$ 1,322</u>	(327)	(412)
<u>Surplus (Deficit), Beginning of Year</u>		(113,057)	(112,645)
<u>Surplus (Deficit), End of Year</u>		<u>\$(113,384)</u>	<u>\$(113,057)</u>



LISTUGUJ MI'GMAQ GOVERNMENT
Statement of Revenue and Expenditures
For The Year Ended March 31, 2011

	<u>2011</u> <u>Budget</u>	<u>2011</u>	<u>2010</u>
Program:			
Other Programs -			
<u>Continuing Education</u>			
<u>Revenue</u>			
Transfer From Other Programs	\$ 21,600	\$ 2,032	\$ -
Eastern Shores	7,500	2,000	12,525
Other Income	-	42,287	9,786
	<u>29,100</u>	<u>46,319</u>	<u>22,311</u>
<u>Expenditures</u>			
Heat and Lights	14,500	14,013	13,369
Insurance	6,000	5,034	5,924
Materials, Supplies and Other	8,600	8,482	5,716
Salaries and Benefits	-	26,436	24,594
	<u>29,100</u>	<u>53,965</u>	<u>49,603</u>
<u>Surplus (Deficit) for the Year</u>	<u>\$ -</u>	(7,646)	(27,292)
<u>Surplus (Deficit), Beginning of Year</u>		(26,429)	863
<u>Surplus (Deficit), End of Year</u>		<u>\$(34,075)</u>	<u>\$(26,429)</u>
Program:			
Other Programs -			
<u>Participaction</u>			
<u>Revenue</u>			
Other Income	\$ <u>119,365</u>	\$ <u>37,600</u>	\$ <u>30,000</u>
<u>Expenditures</u>			
Administration	-	5,666	-
Capital Expenditures Out of Operations	-	250	12,680
Project Expenditures	-	10,753	28,623
Salaries and Benefits	-	22,587	30,420
	<u>-</u>	<u>39,256</u>	<u>71,723</u>
<u>Surplus (Deficit) for the Year</u>	<u>\$ 119,365</u>	(1,656)	(41,723)
<u>Surplus (Deficit), Beginning of Year</u>		(103,078)	(61,355)
<u>Surplus (Deficit), End of Year</u>		<u>\$(104,734)</u>	<u>\$(103,078)</u>



LISTUGUJ MI'GMAQ GOVERNMENT
Statement of Revenue and Expenditures
For The Year Ended March 31, 2011

	<u>2011</u> <u>Budget</u>	<u>2011</u>	<u>2010</u>
<u>Program:</u>			
<u>Other Programs -</u>			
<u>Smolt Wheel</u>			
<u>Revenue</u>			
Fisheries and Oceans Canada	\$ <u>125,000</u>	\$ <u>125,000</u>	\$ <u>125,000</u>
<u>Expenditures</u>			
Materials, Supplies and Other	19,948	19,759	16,010
Salaries and Benefits	<u>105,052</u>	<u>105,318</u>	<u>109,652</u>
	<u>125,000</u>	<u>125,077</u>	<u>125,662</u>
<u>Surplus (Deficit) for the Year</u>	\$ <u>-</u>	(77)	(662)
<u>Surplus (Deficit), Beginning of Year</u>		(28,049)	(27,387)
<u>Surplus (Deficit), End of Year</u>		\$ <u>(28,126)</u>	\$ <u>(28,049)</u>
<u>Program:</u>			
<u>Other Programs -</u>			
<u>DFO AICFI Business Development Planning</u>			
<u>Revenue</u>			
Fisheries and Oceans Canada	\$ <u>280,437</u>	\$ <u>266,244</u>	\$ <u>251,749</u>
<u>Expenditures</u>			
Consulting	68,265	70,274	57,351
Materials and Supplies	8,734	34,785	1,375
Professional Services	-	-	6,000
Salaries and Benefits	179,399	149,430	175,656
Travel and Training	<u>24,039</u>	<u>13,755</u>	<u>12,836</u>
	<u>280,437</u>	<u>268,244</u>	<u>253,218</u>
<u>Surplus (Deficit) for the Year</u>	\$ <u>-</u>	(2,000)	(1,469)
<u>Surplus (Deficit), Beginning of Year</u>		64,152	65,621
<u>Surplus (Deficit), End of Year</u>		\$ <u>62,152</u>	\$ <u>64,152</u>



LISTUGUJ MI'GMAQ GOVERNMENT
Statement of Revenue and Expenditures
For The Year Ended March 31, 2011

	2011 <u>Budget</u>	<u>2011</u>	<u>2010</u>
Program:			
Other Programs -			
<u>Leased Boats</u>			
<u>Revenue</u>	\$ -	\$ -	\$ -
<u>Expenditures</u>			
Salaries and Benefits	-	46,057	-
<u>Surplus (Deficit) for the Year</u>	<u>\$ -</u>	(46,057)	-
<u>Surplus (Deficit), Beginning of Year</u>		-	-
<u>Surplus (Deficit), End of Year</u>		<u>\$(46,057)</u>	<u>\$ -</u>
Program:			
Other Programs -			
<u>F.N.S.S.P</u>			
<u>Revenue</u>			
First Nation Education Council	\$ 114,890	\$ 239,145	\$ 114,890
<u>Expenditures</u>			
Capital Expenditures Out of Operations	-	750	-
Contracts	8,500	58,877	927
Materials and Supplies	15,750	38,173	23,723
Salaries and Benefits	90,640	145,180	91,028
	<u>114,890</u>	<u>242,980</u>	<u>115,678</u>
<u>Surplus (Deficit) for the Year</u>	<u>\$ -</u>	(3,835)	(788)
<u>Surplus (Deficit), Beginning of Year</u>		(788)	-
<u>Surplus (Deficit), End of Year</u>		<u>\$(4,623)</u>	<u>\$(788)</u>



LISTUGUJ MI'GMAQ GOVERNMENT
Statement of Revenue and Expenditures
For The Year Ended March 31, 2011

	<u>2011</u> <u>Budget</u>	<u>2011</u>	<u>2010</u>
Program:			
Other Programs -			
<u>Special Education Services</u>			
<u>Revenue</u>			
First Nation Education Council	\$ 521,365	\$ 520,148	\$ 521,365
First Nation Education Council (Contract #432)	-	-	755
First Nation Education Council (Contract #435)	-	-	2,000
First Nation Education Council (Contract #511)	-	-	2,800
	<u>521,365</u>	<u>520,148</u>	<u>526,920</u>
<u>Expenditures</u>			
Administration	51,078	26,007	26,068
Capital Expenditures Out of Operations	-	3,790	548
Contracts	34,010	24,699	17,447
Materials, Supplies and Other	3,391	6,562	14,197
Salaries and Benefits	<u>422,300</u>	<u>472,677</u>	<u>468,667</u>
	<u>510,779</u>	<u>533,735</u>	<u>526,927</u>
<u>Surplus (Deficit) for the Year</u>	<u>\$ 10,586</u>	(13,587)	(7)
<u>Surplus (Deficit), Beginning of Year</u>		(28,689)	(28,682)
<u>Surplus (Deficit), End of Year</u>		<u>\$(42,276)</u>	<u>\$(28,689)</u>

Program:
 Other Programs -
 Career Promotion and Awareness

<u>Revenue</u>			
First Nation Education Council	\$ 2,836	\$ 7,356	\$ 2,836
<u>Expenditures</u>			
Administration	864	302	142
Project Expenditures	<u>7,779</u>	<u>8,660</u>	<u>2,731</u>
	<u>8,643</u>	<u>8,962</u>	<u>2,873</u>
<u>Surplus (Deficit) for the Year</u>	<u>\$(5,807)</u>	(1,606)	(37)
<u>Surplus (Deficit), Beginning of Year</u>		(1,524)	(1,487)
<u>Surplus (Deficit), End of Year</u>		<u>\$(3,130)</u>	<u>\$(1,524)</u>



LISTUGUJ MI'GMAQ GOVERNMENT
Statement of Revenue and Expenditures
For The Year Ended March 31, 2011

	<u>2011</u> <u>Budget</u>	<u>2011</u>	<u>2010</u>
Program:			
Other Programs -			
<u>New Paths For Education</u>			
<u>Revenue</u>			
First Nation Education Council	\$ <u>137,851</u>	\$ <u>97,154</u>	\$ <u>163,188</u>
<u>Expenditures</u>			
Administration	14,172	4,859	8,159
Capital Expenditures Out of Operations	12,195	-	-
Materials, Supplies and Other	1,159	-	-
Salaries and Benefits	<u>114,196</u>	<u>100,966</u>	<u>158,850</u>
	<u>141,722</u>	<u>105,825</u>	<u>167,009</u>
<u>Surplus (Deficit) for the Year</u>	\$(<u>3,871</u>)	(8,671)	(3,821)
<u>Surplus (Deficit), Beginning of Year</u>		(<u>68,563</u>)	(<u>64,742</u>)
<u>Surplus (Deficit), End of Year</u>		\$(<u>77,234</u>)	\$(<u>68,563</u>)
Program:			
Other Programs -			
<u>Leased Houses</u>			
<u>Revenue</u>			
Rental Income	\$ <u>840,000</u>	\$ <u>739,050</u>	\$ <u>748,950</u>
<u>Expenditures</u>			
Insurance	60,000	40,178	48,858
Loan Payments	950,000	964,799	1,014,115
Project Expenditures	-	-	3,460
	<u>1,010,000</u>	<u>1,004,977</u>	<u>1,066,433</u>
<u>Surplus (Deficit) for the Year</u>	\$(<u>170,000</u>)	(265,927)	(317,483)
<u>Surplus (Deficit), Beginning of Year</u>		(<u>925,267</u>)	(<u>607,784</u>)
<u>Surplus (Deficit), End of Year</u>		\$(<u>1,191,194</u>)	\$(<u>925,267</u>)



LISTUGUJ MI'GMAO GOVERNMENT
Statement of Revenue and Expenditures
For The Year Ended March 31, 2011

	<u>2011</u> <u>Budget</u>	<u>2011</u>	<u>2010</u>
Program:			
Other Programs -			
<u>Police Operations</u>			
<u>Revenue</u>			
Tripartite Agreement			
Solicitor General	\$ 651,389	\$ 651,389	\$ 651,389
Province of Quebec	601,283	601,283	601,283
Listuguj Mi'gmaq Development Centre	-	-	2,600
Loan Proceeds	-	56,446	-
Government of Canada	51,742	51,742	51,742
Other Income	<u>169,350</u>	<u>140,330</u>	<u>218,989</u>
	<u>1,473,764</u>	<u>1,501,190</u>	<u>1,526,003</u>
<u>Expenditures</u>			
Capital Expenditures Out of Operations	30,000	58,457	27,482
Equipment Leasing and Maintenance	20,500	14,513	61,427
Heat and Lights	12,500	16,115	13,994
Insurance	20,000	17,943	18,149
Loan Payments	217,175	267,181	216,040
Materials, Supplies and Other	199,109	126,892	194,364
Salaries and Benefits	806,500	903,040	924,273
Telephone	15,000	15,967	14,996
Uniforms	15,000	14,838	7,353
Vehicle Operating and Travel	79,609	76,142	84,448
Workshops, Seminars and Training	<u>27,500</u>	<u>19,050</u>	<u>22,967</u>
	<u>1,442,893</u>	<u>1,530,138</u>	<u>1,585,493</u>
<u>Surplus (Deficit) for the Year</u>	<u>\$ 30,871</u>	(28,948)	(59,490)
<u>Surplus (Deficit), Beginning of Year</u>		(593,443)	(533,953)
<u>Surplus (Deficit), End of Year</u>		<u>\$(622,391)</u>	<u>\$(593,443)</u>



LISTUGUJ MI'GMAQ GOVERNMENT
Statement of Revenue and Expenditures
For The Year Ended March 31, 2011

	2011 Budget	2011	2010
Program:			
Other Programs -			
<u>FNEC ISSP</u>			
<u>Revenue</u>			
First Nation Education Council	\$ -	\$ 88,815	\$ -
<u>Expenditures</u>			
Administration	-	4,441	-
Materials, Supplies and Other	-	2,200	-
Salaries and Benefits	-	69,082	-
Rent	-	18,750	-
	<u>-</u>	<u>94,473</u>	<u>-</u>
<u>Surplus (Deficit) for the Year</u>	<u>\$ -</u>	(5,658)	-
<u>Surplus (Deficit), Beginning of Year</u>		-	-
<u>Surplus (Deficit), End of Year</u>		<u>\$(5,658)</u>	<u>\$ -</u>
Program:			
Other Programs -			
<u>Bingo Operations</u>			
<u>Revenue</u>			
Games and Canteen Sales	\$ 800,000	\$ 1,172,675	\$ 1,044,325
Less: Cost of Sales	667,000	1,027,153	898,762
	133,000	145,522	145,563
<u>Add: Hall Rentals and Other</u>	<u>4,537</u>	<u>3,288</u>	<u>1,460</u>
	<u>137,537</u>	<u>148,810</u>	<u>147,023</u>
<u>Expenditures</u>			
Capital Expenditures Out of Operations	-	6,500	275
Heat and Lights	4,200	14,989	13,746
Materials, Supplies and Other	49,137	61,369	64,464
Repairs and Maintenance	1,200	9,332	8,000
Salaries and Benefits	83,000	97,201	76,260
	<u>137,537</u>	<u>189,391</u>	<u>162,745</u>
<u>Surplus (Deficit) for the Year</u>	<u>\$ -</u>	(40,581)	(15,722)
<u>Surplus (Deficit), Beginning of Year</u>		(276,995)	(261,273)
<u>Surplus (Deficit), End of Year</u>		<u>\$(317,576)</u>	<u>\$(276,995)</u>



LISTUGUJ MI'GMAQ GOVERNMENT
Statement of Revenue and Expenditures
For The Year Ended March 31, 2011

	<u>2011</u> <u>Budget</u>	<u>2011</u>	<u>2010</u>
Program:			
Other Programs -			
<u>Noon Day Lunch Program</u>			
<u>Revenue</u>			
Transfer From Other Programs	\$ 210,000	\$ 168,500	\$ 195,000
Other Income	-	21,663	-
	<u>210,000</u>	<u>190,163</u>	<u>195,000</u>
<u>Expenditures</u>			
Capital Expenditures Out of Operations	-	1,415	-
Materials, Supplies and Other	136,535	116,630	118,374
Salaries and Benefits	83,925	72,361	76,778
	<u>220,460</u>	<u>190,406</u>	<u>195,152</u>
<u>Surplus (Deficit) for the Year</u>	\$(10,460)	(243)	(152)
<u>Surplus (Deficit), Beginning of Year</u>		(103,879)	(103,727)
<u>Surplus (Deficit), End of Year</u>		<u>\$(104,122)</u>	<u>\$(103,879)</u>
Program:			
Other Programs -			
<u>OPHQ Project</u>			
<u>Revenue</u>			
Province of Quebec	\$ -	\$ 84,589	\$ 54,842
<u>Expenditures</u>			
Salaries and Benefits	-	111,179	88,575
<u>Surplus (Deficit) for the Year</u>	<u>\$ -</u>	(26,590)	(33,733)
<u>Surplus (Deficit), Beginning of Year</u>		(75,031)	(41,298)
<u>Surplus (Deficit), End of Year</u>		<u>\$(101,621)</u>	<u>\$(75,031)</u>



LISTUGUJ MI'GMAO GOVERNMENT
Statement of Revenue and Expenditures
For The Year Ended March 31, 2011

	<u>2011</u> <u>Budget</u>	<u>2011</u>	<u>2010</u>
Program:			
Other Programs -			
<u>Science and Technology</u>			
<u>Revenue</u>			
First Nation Education Council	\$ <u>4,151</u>	\$ <u>4,593</u>	\$ <u>4,151</u>
<u>Expenditures</u>			
Administration	529	211	207
Capital Expenditures Out of Operations	-	1,289	-
Materials, Supplies and Other	<u>5,153</u>	<u>4,806</u>	<u>3,983</u>
	<u>5,682</u>	<u>6,306</u>	<u>4,190</u>
<u>Surplus (Deficit) for the Year</u>	\$(<u>1,531</u>)	(1,713)	(39)
<u>Surplus (Deficit), Beginning of Year</u>		(3,154)	(3,115)
<u>Surplus (Deficit), End of Year</u>		\$(<u>4,867</u>)	\$(<u>3,154</u>)
Program:			
Other Programs -			
<u>FNEC - Other Projects</u>			
<u>Revenue</u>			
First Nation Education Council (Internet Connectivity)	\$ -	\$ -	\$ 13,500
First Nation Education Council (Researcher Agreement #2009146)	<u>-</u>	<u>-</u>	<u>1,800</u>
	-	-	15,300
<u>Expenditures</u>			
Project Expenditures	<u>-</u>	<u>-</u>	<u>15,300</u>
<u>Surplus (Deficit) for the Year</u>	\$ <u>-</u>	-	-
<u>Surplus (Deficit), Beginning of Year</u>		<u>-</u>	<u>-</u>
<u>Surplus (Deficit), End of Year</u>		\$ <u>-</u>	\$ <u>-</u>
Program:			
Other Programs -			
<u>Aboriginal Language</u>			
<u>Revenue</u>			
First Nation Education Council	\$ <u>-</u>	\$ <u>-</u>	\$ <u>5,535</u>
<u>Expenditures</u>			
Administration	-	-	277
Salaries and Benefits	<u>-</u>	<u>-</u>	<u>5,258</u>
	<u>-</u>	<u>-</u>	<u>5,535</u>
<u>Surplus (Deficit) for the Year</u>	\$ <u>-</u>	-	-
<u>Surplus (Deficit), Beginning of Year</u>		<u>-</u>	<u>-</u>
<u>Surplus (Deficit), End of Year</u>		\$ <u>-</u>	\$ <u>-</u>



LISTUGUJ MI'GMAQ GOVERNMENT
Statement of Revenue and Expenditures
For The Year Ended March 31, 2011

	<u>2011</u> <u>Budget</u>	<u>2011</u>	<u>2010</u>
<u>Program:</u>			
Other Programs -			
<u>AVCell Janitors</u>			
 <u>Revenue</u>			
AVCell	\$ 100,200	\$ 101,765	\$ 99,086
Transfers From Other Programs	-	2,400	-
	<u>100,200</u>	<u>104,165</u>	<u>99,086</u>
 <u>Expenditures</u>			
Materials and Supplies	5,000	1,062	4,101
Salaries and Benefits	114,750	113,347	104,441
	<u>119,750</u>	<u>114,409</u>	<u>108,542</u>
 <u>Surplus (Deficit) for the Year</u>	 \$ <u>(19,550)</u>	 (10,244)	 (9,456)
 <u>Surplus (Deficit), Beginning of Year</u>		 (115,744)	 (106,288)
 <u>Surplus (Deficit), End of Year</u>		 \$ <u>(125,988)</u>	 \$ <u>(115,744)</u>
 <u>Program:</u>			
Other Programs -			
<u>Community Reinvestments</u>			
 <u>Revenue</u>			
Other Income	\$ -	\$ -	\$ 6,193
 <u>Expenditures</u>			
Materials, Supplies and Other	25,000	3,531	33,636
Salaries and Benefits	-	20,393	305,507
Travel	-	-	2,400
	<u>25,000</u>	<u>23,924</u>	<u>341,543</u>
 <u>Surplus (Deficit) for the Year</u>	 \$ <u>(25,000)</u>	 (23,924)	 (335,350)
 <u>Surplus (Deficit), Beginning of Year</u>		 (3,320,377)	 (2,985,027)
 <u>Surplus (Deficit), End of Year</u>		 \$ <u>(3,344,301)</u>	 \$ <u>(3,320,377)</u>



LISTUGUJ MI'GMAQ GOVERNMENT
Statement of Revenue and Expenditures
For The Year Ended March 31, 2011

	<u>2011</u> <u>Budget</u>	<u>2011</u>	<u>2010</u>
Program:			
Other Programs -			
<u>Professional Development</u>			
<u>Revenue</u>			
First Nation Education Council	\$ <u>15,595</u>	\$ <u>15,803</u>	\$ <u>15,595</u>
<u>Expenditures</u>			
Administration	1,639	790	780
Materials, Supplies and Other	5,403	-	112
Training	<u>9,348</u>	<u>15,061</u>	<u>17,074</u>
	<u>16,390</u>	<u>15,851</u>	<u>17,966</u>
<u>Surplus (Deficit) for the Year</u>	\$(<u>795</u>)	(48)	(2,371)
<u>Surplus (Deficit), Beginning of Year</u>		(<u>5,915</u>)	(<u>3,544</u>)
<u>Surplus (Deficit), End of Year</u>		\$(<u>5,963</u>)	\$(<u>5,915</u>)
Program:			
Other Programs -			
<u>DFO AICFI - Harvester Training</u>			
<u>Revenue</u>			
Fisheries and Oceans Canada	\$ -	\$ -	\$ 99,237
<u>Expenditures</u>			
Training	<u>-</u>	<u>-</u>	<u>98,850</u>
<u>Surplus (Deficit) for the Year</u>	\$ <u>-</u>	-	387
<u>Surplus (Deficit), Beginning of Year</u>		<u>387</u>	<u>-</u>
<u>Surplus (Deficit), End of Year</u>		\$ <u>387</u>	\$ <u>387</u>



LISTUGUJ MI'GMAQ GOVERNMENT
Statement of Revenue and Expenditures
For The Year Ended March 31, 2011

	<u>2011</u> <u>Budget</u>	<u>2011</u>	<u>2010</u>
Program:			
Other Programs -			
<u>DFO AICFI CFDOS M81</u>			
<u>Revenue</u>			
Fisheries and Oceans Canada	\$ -	\$ 69,486	\$ 136,983
Province of Quebec	-	28,595	-
Other Income	-	-	272
	<u>-</u>	<u>98,081</u>	<u>137,255</u>
<u>Expenditures</u>			
Materials and Supplies	<u>-</u>	<u>98,081</u>	<u>116,332</u>
<u>Surplus (Deficit) for the Year</u>	<u>\$ -</u>	-	20,923
<u>Surplus (Deficit), Beginning of Year</u>		<u>20,923</u>	<u>-</u>
<u>Surplus (Deficit), End of Year</u>		<u>\$ 20,923</u>	<u>\$ 20,923</u>
Program:			
Other Programs -			
<u>DFO AICFI CFDOS Marie Simon</u>			
<u>Revenue</u>			
Fisheries and Oceans Canada	\$ -	\$ 45,285	\$ 233,898
Province of Quebec	-	42,563	-
	-	87,848	233,898
<u>Expenditures</u>			
Materials and Supplies	<u>-</u>	<u>87,848</u>	<u>273,552</u>
<u>Surplus (Deficit) for the Year</u>	<u>\$ -</u>	-	(39,654)
<u>Surplus (Deficit), Beginning of Year</u>		<u>(39,654)</u>	<u>-</u>
<u>Surplus (Deficit), End of Year</u>		<u>\$ (39,654)</u>	<u>\$ (39,654)</u>



LISTUGUJ MI'GMAQ GOVERNMENT
Statement of Revenue and Expenditures
For The Year Ended March 31, 2011

	<u>2011</u> <u>Budget</u>	<u>2011</u>	<u>2010</u>
Program:			
Other Programs -			
<u>DFO AICI CFDOS John Duncan</u>			
<u>Revenue</u>			
Fisheries and Oceans Canada	\$ -	\$ 141,089	\$ 108,000
Province of Quebec	<u>-</u>	<u>87,458</u>	<u>-</u>
	-	228,547	108,000
<u>Expenditures</u>			
Materials and Supplies	<u>-</u>	<u>228,547</u>	<u>119,700</u>
<u>Surplus (Deficit) for the Year</u>	<u>\$ -</u>	-	(11,700)
<u>Surplus (Deficit), Beginning of Year</u>		(11,700)	<u>-</u>
<u>Surplus (Deficit), End of Year</u>		<u>\$(11,700)</u>	<u>\$(11,700)</u>
Program:			
Other Programs -			
<u>DFO AICFI CFDOS Claude Martin / Cape May</u>			
<u>Revenue</u>			
Fisheries and Oceans Canada	\$ -	\$ 23,541	\$ 151,200
Province of Quebec	<u>-</u>	<u>4,919</u>	<u>-</u>
	-	28,460	151,200
<u>Expenditures</u>			
Materials and Supplies	-	28,460	27,129
Repairs and Maintenance	<u>-</u>	<u>-</u>	<u>169,400</u>
	-	28,460	196,529
<u>Surplus (Deficit) for the Year</u>	<u>\$ -</u>	-	(45,329)
<u>Surplus (Deficit), Beginning of Year</u>		(45,329)	<u>-</u>
<u>Surplus (Deficit), End of Year</u>		<u>\$(45,329)</u>	<u>\$(45,329)</u>



LISTUGUJ MI'GMAQ GOVERNMENT
Statement of Revenue and Expenditures
For The Year Ended March 31, 2011

	<u>2011</u> <u>Budget</u>	<u>2011</u>	<u>2010</u>
Program:			
Other Programs -			
<u>DFO AICFI Harvest Training</u>			
<u>Revenue</u>			
Fisheries and Oceans Canada	\$ -	\$ -	\$ 7,200
<u>Expenditures</u>			
Training	-	-	7,200
<u>Surplus (Deficit) for the Year</u>	<u>\$ -</u>	-	-
<u>Surplus (Deficit), Beginning of Year</u>		-	-
<u>Surplus (Deficit), End of Year</u>		<u>\$ -</u>	<u>\$ -</u>
Program:			
Other Programs -			
<u>Non-Operating Prior Year Programs</u>			
<u>Revenue</u>	\$ -	\$ -	\$ -
<u>Expenditures</u>	-	-	-
<u>Surplus (Deficit) for the Year</u>	<u>\$ -</u>	-	-
<u>Surplus (Deficit), Beginning of Year</u>		(7,831,494)	(7,784,334)
<u>Surplus (Deficit), End of Year</u>		<u>\$(7,831,494)</u>	<u>\$(7,784,334)</u>

